

The International Health, Racquet & Sportsclub Association is a not-for-profit trade association open to investor-owned and member-owned fitness, racquet, and athletic facilities. Associate memberships are available to manufacturers or suppliers of products and services of use to IHRSA members.

800-228-4772 USA & Canada 617-951-0055 International 617-951-0056 FAX

ihrsa.ora healthclubs.com E-mail: info@ihrsa.org

IHRSA Board of Directors

Bill McBride: Chairperson

415-477-3000

Kay Yuspeh: Elite Sports Clubs 262-786-0880

Richard Bilton: Companhia Athletica +55 11-5188-2000

Carol Nalevanko: DMB Sports Clubs 480-609-6979

Brent Darden: TELOS Fitness Center 972-458-2582

Scott Gillespie: Saco Sport & Fitness 207-284-5953

Christian Pierar: De Fitness Organisatie +32 9-232-5036

Jasmin Kirstein: My Sportlady Fitness +49 89-201-4248

Robert Brewster: The Alaska Clubs 907-337-9550

Molly Kemmer: MediFit 303-525-5392

Mark Stevens: Houstonian Hotel, Club and Spa

Art Curtis: Ex-officio Curtis Club Advisors 203-314-9264

Thanks for the Chance!

I've had the distinct honor and privilege of serving as the chairperson of IHRSA's board of directors for the past year. It's been a remarkably rewarding period for me, one during which IHRSA and our industry have clearly made a great deal of progress.



When my tenure ends this month, I'll pass the baton to Brent Darden, the owner and general manager of the TELOS Fitness Center in Dallas, but I'll remain on the board for another year as ex officio.

As his colleagues and friends know well, Brent is a man of integrity, skill, and broad vision who enjoys teamwork—in other words, the right person to support Joe Moore, IHRSA's president and CEO, in advancing the association's mission.

IHRSA is *the* leading trade association for our industry, and I'm humbled by the experiences I've had with our member clubs and associate members in my role as chairperson. Rather than "serving," it felt more like having fun, just like the work we do in our clubs.

Many of us have never worked in any other industry, and have no regrets about it. We're fortunate to be players in a field that feeds and frees our passion. We should continue to count our blessings as we work hard to promote our cause—that of improved health for all.

I'm particularly proud of IHRSA for the following reasons:

- Because its management, staff, and current board of directors perform their duties in an effective, collaborative, and transparent manner.
- Because it's fiscally responsible with our money—increasing reserves while investing in programs, events, research, publications, and public policy to grow and protect the industry.
- For the success of its legislative initiatives both in the U.S. and beyond.
- Because it continues to adopt technology to serve us better: e.g., its Website, ihrsa.org, which has been translated internationally; its aggressive tracking of state public policy; and its new, user-friendly mobile app.
- For the continued growth and success of its international events and conferences.
- For the rich culture that IHRSA, in concert with all of its constituencies, has created—that of "success by association." By working and moving forward together, we are, in fact, stronger.

Here's to you—the IHRSA family and community! Thanks for all of the opportunities you've offered me. -

- Bill McBride, Bill.McBride@ClubOne.com